



INDIAN INSTITUTE OF MATERIALS MANAGEMENT

Post Graduate Diploma in Materials Management

June 2017

Graduate Diploma in Materials Management

Paper No. 2

QUANTITATIVE TECHNIQUES AND OPERATIONS RESEARCH

Date: 11.06.2017

Max .Marks: 100.

Time: 2.00 to 5.00 p.m.

Duration: 3 hours

**Instructions:**

1. The Question Paper is in two parts- Part A (compulsory) and Part B.
2. From Part A answer all the questions. Each question carries 1 mark, total 25 marks. **(Total Marks 25)**
3. From Part B answer any five questions out of 7 questions .Each question carries **15 marks, total 75 marks.**
4. Use of non-scientific calculator and/or mathematical tables is permitted.
5. Graph paper can be used wherever necessary.

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**PART A**  
**( Compulsory)**

**( 25 x1 = 25 marks)**

**Q 1. State true or false:**

- (a). Quantitative techniques help the manager in the process of decision making.
- (b). Operations research basically employs mathematical models to analyze problems.
- (c). An optimal solution is not a feasible solution.
- (d). In an LPP the solution may take fractional as well as integral values.
- (e). The simplex algorithm is an iterative procedure for finding the optimal solution to Linear programming problems.
- (f). The free float is a part of the total float in an activity of a project.
- (g). The assignment problem is a particular case of transportation problem.
- (h). Hungarian method is used in transportation problems.
- (i). The total elapsed time in sequencing of jobs is the time required to finish all jobs excluding the idle time if any.
- (j). The values of decision variables in integer programming can be all integers.
- (k). The basic method of solving a Goal programming problem is to convert it into a linear programming problem.
- (l). Strategic decisions in an organization are short time decisions.

- (m). If a non-critical activity is delayed up to its slack time the project time changes.
- (n). In non-pre-emptive service a customer is served immediately even shedding the Service in operation
- (o). A dummy activity in a project requires resources.

**Q.2. Fill in the blanks:**

- (a) The stock of materials held by an organization to meet the demand or to produce the product is called\_\_\_\_\_.
- (b) The critical path for a network of any project is the \_\_\_\_\_path Throughout the entire network.
- (c) Customers moving from one queue to another to get faster service is Called \_\_\_\_\_of customers.
- (d) Two person game in which the gain of one player is equal to the loss of another Player is called \_\_\_\_\_game.
- (e) E O Q stands for \_\_\_\_\_,

**Q. 3 – Abbreviate the following:**

- a) CPM
- b) PERT
- c) NPV
- d) ROI
- e) LPP

**PART B**  
**(answer any five) ( 5 x15 = 75 marks )**

- Q.4.** (a) Maximize  $Z = 40x + 35y$   
Subject to  $2x + 3y \leq 60$ ,  $4x + 3y \leq 96$ ,  $X, y \geq 0$  by Graphical method
- (b). Solve by Simplex method:  
Maximize  $Z = 6X + 3Y$   
Subject to  $X + Y \leq 7$ ,  $4X + 3Y \leq 24$ ,  $X, Y \geq 0$

**Q.5 (a)** When is a solution a Basic feasible solution in a transportation Problem, explain.

**Q5 (b)** Solve the Maximization Assignment problem. The table below gives the average

Productions on four machine A, B, C, D by five operators.

Operators	A	B	C	D
1	10	5	7	8
2	11	4	9	10
3	8	4	9	7
4	7	5	6	4
5	8	9	7	5

**Q.6** The average number of customers that can be processed by a cashier at A super market is 24 per hour whereas 20 customers on the average arrive per hour. Calculate:

- (i) The average number of customers in the queuing system
- (ii) The average time a customer spends in the queue.

**Q.7 (a)** What is meant by crashing of a project? Explain in brief.

**(b)** Draw a net-work for the Project with activities and durations in days for Completing the project.

Activity	1-2	2-3	2-4	3-4	3-5	4-5	5-6
Duration	7	8	12	4	6	4	12

- (i) Determine the critical duration
- (ii) What is the free float of the activity 3-5?

**Q.8.** Six jobs are to be processed on two machines, A and then on B. With the given number of processing hours for each job, determine the sequence of jobs for optimal elapsed time. Also find the total elapsed time.

Jobs >	I	II	III	IV	V	VI
Machine A	5	3	2	10	12	6
Machine B	3	2	5	11	10	7

**Q.9.** The maintenance cost per year and resale value every year of a machine whose purchase value is Rs.7000 is given below. If all conditions remain the same, after how many years the machine should be replaced every time ?

Year	1	2	3	4	5	6	7	8
Maintenance cost	900	1200	1600	2100	2800	3700	4700	5900
Resale value	4000	2000	1200	600	500	400	400	400

**Q.10** The cost of a project is Rs. 150000. The annual earnings of the project are as given. Determine the pay-back period.

Year	1	2	3	4	5
Net Income (Rs)	60000	45000	30000	30000	30000

**Q.11** Write short note on any two of the following

- (i) Simulation
- (ii) Advantages of inventory control
- (iii) Capital budgeting

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